



Mapping Risk in a Changing World

Sara I. James

Course Objectives

This workshop draws on attendees' experience to map areas of emerging or increased risk arising from Covid-19 and different governments' responses. Afterwards, attendees will be able to return to their teams with:

- a greater appreciation of current, emerging and future risks in their own and other sectors, and how these affect each other;
- examples of good practice in articulating risks and persuading senior decision-makers; and
- practical ideas of how to develop or adapt plans to provide assurance more effectively and efficiently.

Who should attend?

The course is relevant to people at all levels, from trainee to director, and particularly those working in compliance, risk and internal audit.

Course description

2020 has seen internal audit and risk teams across the globe adapt to multiple crises, often with little warning.

Many have done well, quickly amending agreed annual plans to focus on the risks arising from the 'new normal'. Others have sought to persuade executives and senior management that the multiple changes arising from Covid-19 require a profound shift in focus.

2021 promises to be little different. Disruption and volatility are here to stay. How can we use what we have learned from the past six months to better prepare for 2021 and beyond?

This practical, hands-on course encourages discussion and reflection. It includes small-group exercises based on real-life examples and case studies.

Detailed content

- 1) What is risk? A quick refresher!
 - Definitions and standards
 - Common responses (individual and corporate) to risk
- 2) Audit plans past, present and future
 - Reactive changes
 - Proactive changes
 - How to prioritise
- 3) Translating plans into engagements and lasting improvement
 - Mapping areas of shared risk and control
 - Effective testing and root cause
 - Communicating headlines to executives and management

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Price

€ 300
€ 200 (members
IIA Greece)



Venue

virtual seminar via
tele-conference

CPE's: 

Curriculum vitae

Sara I. James holds a PhD from the University of Virginia and has over 25 years' teaching, writing and publishing experience in the US and Europe. She has also worked in a variety of organisations and sectors, including at executive level. With ISO9001 experience and Chartered Institute of Internal Auditors (CIIA) qualifications under her belt, she spent several years in Group Internal Audit at a major financial institution, where she was in charge of training for the global function.



Since starting her own business, Getting Words to Work, Sara has provided writing skills training to numerous audit teams in the public and private sectors worldwide. She has worked closely with the CIIA (UK and Ireland) to produce its 2009 guidelines on communicating with clients, contributed to Audit & Risk magazine, and spoken at internal audit conferences internationally. Sara is also a member of the Institute's Technical Guidance Working Group.



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